## TRAINING PROGRAM

**Green Belt Lean** 

v. 15/03/2023



# **Training Objectives**

- ★ Apply the DMAIC (Define, Measure, Analyze, Innovate, Control) problem-solving approach.
- ★ Know the standardization and automation tools
- ★ Carry out visual management actions
- ★ Know the differences between push and pull flow.
- \* Master the tools of production smoothing
- ★ Know how to make a flow map
- ★ Manage Yellow Belt

**Teaching methods:** 100% online training. One virtual classroom/week, virtual business simulation, mini-games, videos and quizzes.

**Prerequisites:** 2 years of professional experience. Internet access and compatible browser (Chrome or Firefox)

**Evaluation & success:** Yellow Belt Lean Certification. Final MCQ online with CESI Certification (50 questions).

**Accessibility:** the training is accessible to people with disabilities. Contact us so that we can adapt your training.



### TRAINING DATES

Intra-company group

min 8 people: custom dates

The training dates are up to you and your company schedule.

Contact us for more information contact@seven-shapes.com

**26 hours** of training over **8 weeks** 

Possibility to adapt the pace for our companies

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Contact: Maxime Desaint-Denis, +33 06 66 42 28 98

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### Green Belt Lean



### Week 1: Define your Lean project (~3 hours)

- ★ Virtual class
- ★ Positioning Quiz
- The philosophy of Lean Management
- Manage your Lean project with the DMAIC method
- Value Added Value and Non Value Added
- Simple diagnostic tools: The 7 wastes, the Gemba Walk, the indicators, the dashboard
- Implementing the 5S
- Project management: SMART goals, project scoping, building the right team, managing risks
- ★ Quiz: The basics of Lean and the definition of a project
- ★ Virtual class: Project scoping, SMART objective, etc.

## Week 2: Measure and analyze the current performance . (~3 hours)

- Make the right diagnosis
- Advanced diagnostic tools: VSM, Spaghetti Flow, Relocation, Logistician assignment
- OEE & GEE
- Others diagnostic tools: 4W1H, Ishikawa & 5 WHYs
- Kanban
- Poka Yoke
- ★ Quiz: Measure and analyze flow performance
- ★ Virtual class: complements to the notions of the week

## Week 3: innovating to achieve objectives (~3 hours)

- Little's Law and the Theory of Constraints
- Leading a Kaizen project and example
- Batch size and Work-In-Process (WIP)
- Application of all the notions from the beginning of the training
- Example of a performance project
- ★ Quiz: Initiate improvements projects
- ★ Virtual class : use the DMAIC method

## Week 4: Control that the performance is sustainable (~4 hours)

- Involve your staff
- Creativity and constraints
- Basics of visual management
- Difficult challenges
- ★ Quiz: Controle and sustain performance
- ★ Yellow Belt 50 questions quiz
- ★ Virtual class: complements to the notions of the week

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### Week 5: Take into account the customer's request (~3 hours)

- Queueing Management Tool
- Customer order
- VSM information and calculations
- OEE, GEE and Takt Time calculations
- ★ Quiz: Constraints related to customer orders
- ★ Quiz VSM
- ★ Virtual class : ABC/Fmr, VSM, Takt Time et cycle efficiency

## Week 6: Controlling the product mix (~3 hours)

- Kanban: How it works
- SMED, TPM and EPEI
- Product mix and changeover planning
- Difficult challenges
- ★ Quiz: Tools and methods linked to product mix
- ★ Virtual class: the 7+1 questions of the VSM, Autonomous Production Unit

## Week 7: Set up a Lean management and logistic rounds (~3 hours)

- Lean and logistics control tools
- Kaizen meetings
- Provision of components and quality control tools
- Challenges: find solutions to different problems in a factory
- ★ Quiz: Green Belt certification preparation
- ★ Virtual class : Heijunka box, milkman system and kitting

### Week 8: Preparation week - Green Belt certification

- Challenges: find solutions to different problems in a factory
- Revision tools: virtual classes slides, cheat sheets
- ★ Quiz: Green Belt 50 questions quiz
- ★ Virtual class : Challenge debriefing and questions/certification

#### Contact:

Maxime Desaint-Denis, Coach and Lean Expert + 33 6 66 42 28 98 mdesaintdenis@seven-shapes.com